# FEA PLANTATIONS LIMITED AS RESPONSIBLE ENTITY (ADMINISTRATORS APPOINTED) (RECEIVERS APPOINTED)

# **BRI** Ferrier

Business Reconstruction & Insolvency

**Presentation to Growers** in Schemes 1998 to 2002

22 November 2010

# Agenda

- 1. Financial Information
  - Scheme Projections
  - Receivers Concerns with our Projections
  - Distributions Payable to Growers
- 2. Operational Issues
  - Harvesting
  - Maintenance
  - Reafforestation
  - External Lease Application
- 3. Grower Invoices/Collections
- 4. Current Restructure Proposals
- 5. Adjourned Second Meetings of Creditors
- 5. Questions



# **Scheme Projections**

- Refer to Second Growers Report
- Returns are Estimated at:
  - 1998 \$7,884,100 or \$2,755 per woodlot
  - 1999 \$75,322,536 or \$2,301 per woodlot
  - 2000 \$20,874,265 or \$3,442 per woodlot
  - 2001 \$7,884,014 or \$2,038 per woodlot
  - 2002 \$2,143,174 or \$1,762 per woodlot



# Receivers Concerns With Our Projections

- Has little impact in relation to Schemes 1998
- Across Schemes 1999 to 2009 Receivers have raised concerns with our projections
- Total profitability variance between "Receivers Estimates" and Model B -\$310M comprised of:
  - 1. <u>Harvest Proceeds</u> \$210M variance:
    - Pulp / chip pricing variation of \$6.30 m3 or \$103 million
    - Sawlog pricing variation of \$4.51 m3 or \$6 million
    - Additional sawlog volume of 7.2 million m3 or \$79 million
    - Peeler log pricing variation of (\$7.97m3) or (\$1 million)
    - Variation in total volume of 328,000 m3 or \$24 million



# Receivers Concerns with Our Projections

- 2. <u>Transport Costs</u> \$143M variance:
  - \$50 million by excluding \$5 flag fall in Northern NSW
  - \$100 million by reduced cartage distances of 76 kilometres for each trip throughout the estate
  - Decrease in cartage costs of \$7 million as a result of decreased revenue
- 3. "Receivers" reduced harvest costs of \$42 million



### **Harvest Proceeds**

- BRI Ferrier long term pulp / chip price is \$73.66 compared to "Deloitte forecast" of \$67.36
- Currently receiving \$70 in 1994 Scheme where we are "price takers" not "price makers" due to small size of harvest –currently re-negotiating this pricing
- 1994 pricing reflects the purchaser financing the costs of harvesting
- SmartFibre have offered \$73
- BRI Ferrier long term saw log price is \$84.66 compared to "Deloitte forecast" of \$80.15
- Prices in Northern NSW will be reflective of reduced shipping time to South Asia when compared to Tasmania
- Pentarch a current timber purchaser believe BRI Ferrier long term pricing is both realistic and accurate for modelling purposes



# **Transport Costs**

- "Deloitte" assume a \$5 flag fall equal to \$50 million in Northern NSW.
   This flag fall does not exist in Tasmania
- BRI Ferrier model has reduced transport distances of 76 kilometres or \$100 million. This reflects the use of local mills not recognised by "Deloitte"
- "Deloitte" assume transport to the Newcastle port. This port is closed and unlikely to re-open
- Mills in Northern NSW are retooling as a result of this estate
- Boral has announced a \$60 million retooling of their Northern NSW mills



## **Harvesting Costs**

- "Deloitte" assume a \$2.10 harvest managers fee. BRI Ferrier have adopted \$2.50. Additionally "Deloitte" have assumed lower harvesting costs totalling \$42 million in reduced costs
- BRI Ferrier have not recognised this saving in its modelling.



# **Distributions Payable to Growers**

- 1994 First distribution has been made
- 1998 Plantation to be harvested over the next 3 years and funds returned
- 1999 to 2002 Distributions depend upon restructure proposal



# **Operational Issues - Harvesting**

- 1998 Forest Practice Plans and Notifications are being made where some sites will be ready to commence harvesting in third quarter 2011
- 1999 to 2002 Forest Practice Plans for thinning harvesting are underway
- Forest Practice Plans



# **Operational Issues - Maintenance**

#### 1998 to 2002:

- Original intention was to have FEA under Receivers control conduct maintenance. Receivers have declined to complete maintenance on 16 November 2010
- Currently negotiating with other parties likely to commence 29
   November 2010
- Funding for maintenance is currently held in solicitors Trust Account



# Operational Issues – Reforestation

- Obligation on the Applicant (party who signs the FPP allowing harvesting) to reforest
- Developing strategies to ensure this cost is not borne by growers:
  - Sale of land to purchaser who will assume obligation
  - Restructure of Group will see proponent assume this cost
  - Different reforestation solutions can substantially reduce the costs
- Potential cost could be 15% to 25% of returns if growers are forced to meet this cost



# Operational Issues – External Lease Application

- Receivers commenced Application to terminate 1990's external leases
- Court ruled on 18 November 2010 Receivers could not terminate leases due to:
  - Lease payments have been made in accordance with external lease agreements
  - Undertaking by the Administrators funding was on hand to complete maintenance and maintenance works would commence
- Court will hear applications as to Costs
- Internal Lease Application is yet to be resolved post 2000 Scheme years



# **Grower Invoice Collections – 31 October 2010**

	Total Invoiced	Received					
Scheme Year		Offset	Chq and EFT	Credit Card (Cash Held by St George)	Total Received	% Received	Total Outstanding
1994	64,187.52	64,187.52	-	-	64,187.52	100%	-
1995	64,556.05	-	10,492.24	30,234.59	40,726.83	63%	23,829.22
1996	64,269.28	-	29,637.76	9,459.79	39,097.55	61%	25,171.73
1997	171,438.74	-	61,347.75	30,244.54	91,592.29	53%	79,846.45
1998	393,238.48	-	167,642.61	56,427.29	224,069.90	57%	169,168.58
1999	4,585,291.85	-	1,164,371.42	909,450.38	2,073,821.80	45%	2,511,470.05
2000	605,872.26	-	112,696.16	105,627.91	218,324.07	36%	387,548.19
2001	219,309.18	-	74,611.85	31,271.37	105,883.22	48%	113,425.96
2002	221,653.57	-	44,631.85	29,037.34	73,669.19	33%	147,984.38
Total	6,389,816.93	64,187.52	1,665,431.64	1,201,753.21	2,931,372.37	46%	3,458,444.56



# **Restructure Proposals**

- Current Proposal is to restructure Schemes 1999 to 2009 into a "pooled" arrangement
- Schemes 1994 to 1998 will continue to harvest and return funds to growers as harvesting is completed
- Current restructure includes:
  - New management
  - Significant equity contribution
  - Sale of non-core land and assets
  - Different party to acquire 1994 to 1998 land to allow harvesting to commence



# **Restructure Proposals**

#### **Constitutions**

- 1994-2002 Scheme Constitutions remain unchanged
- Proposed variations to 2003 to 2009 Scheme constitutions (adjourned)
- The proposed variations (reconstruction) to include:
  - Introduction of contributory funding
  - Ability to amend existing scheme documentation to be consistent with growers agreement to vary the constitutions



# **Restructure Proposals**

- Reasons for varying Scheme constitutions:
  - Immediate funding is required to maintain Scheme viability
  - Funding will meet maintenance costs and fire hazard works
  - Enable us to deal with any Judgement outcome handed down by Justice Finkelstein
  - Funding requirement may cease/reduce on implementation of a restructure
  - Grower Payments will be refunded (less administration fees associated with returning funds) should payments fail to meet 50% threshold



# **Adjourned Second Meeting**

- Meetings of FEAP and FEA to be held in Launceston on 23 November 2010 at 10.00am and 2pm respectively
- At the Adjourned Second Meeting we are required to recommend one of the following courses of action:
  - The Administrations end not viable as Group insolvent
  - Liquidation not in stakeholders interests
  - DOCA our recommendation
- As no formal DOCA proposal has been put forward a holding DOCA as an interim measurement is proposed to maintain the status quo pending more formal restructure avoiding the Group going into Liquidation



### **Questions**

